

# Capital Adequacy & Risk Management Report 2022

Garantibank International N.V.



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# LIST OF ABBREVIATIONS

A&CCSB	Audit & Compliance Committee of the Supervisory Board	IAD	Internal Audit Department
ALCO	Asset & Liability Committee	ICAAP	Internal Capital Adequacy Assessment Process
AVA	Additional Valuation Adjustment	ICU	Internal Control Unit
BIA	Basic Indicator Approach	ILAAP	Internal Liquidity Adequacy Assessment Process
CC	Credit Committee	IRB	Internal Ratings Based
CCF	Credit Conversion Factor	IRRBB	Interest Rate Risk on the Banking Book
CCR	Counterparty Credit Risk	IRS	Interest Rate Swap
CD	Credits Division	ISD	Information Security Department
CDS	Credit Default Swap	ISDA	International Swaps and Derivatives Association
CET1	Common Equity Tier 1	ITP	Internal Transfer Pricing
CIS	Commonwealth of Independent States	LCD	Legal & Compliance Department
COBIT	Control Objectives for Information and Related Technology	LCR	Liquidity Coverage Ratio
CRD	Capital Requirements Directive	LGD	Loss Given Default
CRR	Capital Requirements Regulation	MB	Managing Board
CSA	Credit Support Annex	МО	Middle Office
DNB	De Nederlandsche Bank	NSFR	Net Stable Funding Ratio
EAD	Exposure at Default	PD	Probability of Default
EaR	Earnings at Risk	RCAP	Regulatory Capital
EBA	European Banking Authority	RCSB	Risk Committee of the Supervisory Board
ECAP	Economic Capital	RMD	Risk Management Department
EDTF	Enhanced Disclosure Task Force	ROE	Return on Equity
EVE	Economic Value of Equity	RWA	Risk Weighted Assets
F-IRB	Foundation Internal Ratings Based	SA	Standardised Approach
FIRM	Financial Institutions Risk Analysis Method	SB	Supervisory Board
FRA	Forward Rate Agreement	SFT	Securities lending or borrowing transactions
FSA	Financial Supervision Act	SMA	Standardised Measurement Approach
GMRA	Global Master Repurchase Agreement	SSC	Supervisory Slotting Criteria
IAC	Identity Access Control	VaR	Value at Risk



#### INTRODUCTION 1.

Financial institutions have to fulfil several disclosure requirements as per Part Eight of the Capital Requirements Regulation (CRR). The aim is to make information available to the public in relation to the solvency, the liquidity and the risk profile of the institution as a whole, and to enhance the consistency and the comparability of the provided information among banks. This document contains the Pillar III disclosures of GarantiBank International N.V. (hereafter referred to as "GBI") as of 31 December 2022 and should be read in conjunction with the Annual Report of GBI.1

The table below is provided in order to reference the information provided in this report and GBI's Annual Report, compared to the requirements in the related articles of Part Eight of the CRR.

DIS	CLOSURE REQUIREMENTS PURSUANT TO PART EIGHT OF THE CRR	Reference			
TITLE II: TECHNICAL CRITERIA ON TRANSPARENCY AND DISCLOSURE					
Article 435	Risk management objectives and policies	See sections 3 and 4			
Article 436	Scope of application	See section 2			
Article 437	Own funds	See section 5			
Article 438	Capital requirements	See section 6			
Article 439	Exposure to counterparty credit risk	See section 6.1.7			
Article 440	Capital buffers	See section 9			
Article 441	Indicators of global systemic importance	Not applicable			
Article 442	Credit risk adjustments	See section 6.1.6			
Article 443	Unencumbered assets	See Annex 3			
Article 444	Use of ECAIs	See section 6			
Article 445	Exposure to market risk	See sections 6.3 and 7.3			
Article 446	Operational risk	See sections 6.4 and 7.5			
Article 447	Exposures in equities not included in the trading book	See section 6			
Article 448	Exposure to interest rate risk on positions not included in the trading book	See section 7.4			
Article 449	Exposure to securitisation positions	Not applicable			
Article 450	Remuneration policy	See section 10			
Article 451	Leverage	See section 9			
TITLE II	I: QUALIFYING REQUIREMENTS FOR THE USE OF PARTICULAR INSTRUME	ENTS OR METHODOLOGIES			
Article 452	Use of the IRB Approach to credit risk	See section 6			
Article 453	Use of credit risk mitigation techniques	See section 6.1.8			
Article 454	Use of the advanced measurement approached to operational risk	Not applicable			
Article 455	Use of internal market risk models	Not applicable			

	. QUALIT TIMO REQUIREMENTO FOR THE OUT OF TARRIOUTAR INCOME	MENTO ON METHODOLOGICO
Article 452	See section 6	
Article 453	Use of credit risk mitigation techniques	See section 6.1.8
Article 454	Use of the advanced measurement approached to operational risk	Not applicable
Article 455	Use of internal market risk models	Not applicable

<sup>&</sup>lt;sup>1</sup> Further references to the annual report are not linked, but refer to the same link as provided.



## 2. SCOPE OF APPLICATION

The scope of application of the Pillar III requirements is confined to GBI and its branch. The information disclosed in this document is not subject to an external audit, but is verified and approved internally within GBI. Differences can be found between the figures presented in this report and the figures in the Annual Report of GBI. This is mainly due to the fact that the figures in this report, unless otherwise stated, refer to Exposure at Default (EAD), whereas the figures presented in the annual report are in line with GBI's accounting framework, which is based on IFRS. Furthermore, small differences could arise due to the rounding of the figures.

## RISK GOVERNANCE AT GBI

The risk management culture at GBI has been established as a key element of the Bank's strategy, with an emphasis on risk awareness at all levels of the organization. GBI has established an adequate segregation of duties and responsibilities enabling overall control over its business operations. Risk management is structured under various levels within the organization. These levels are composed of committees at the Supervisory Board level, committees at the Bank level and in the form of separate risk and control departments. The committees, which form the backbone of the risk governance at GBI, are established as per the segregation of duties principle, and are supported by the related departments that have explicit risk management responsibilities as specified below.

The Supervisory Board bears the overall responsibility for approving the risk appetite of GBI. The Risk Committee of the Supervisory Board (RCSB) advises the Supervisory Board on the Bank's risk appetite and monitors that effective risk management is conducted accordingly. The Audit and Compliance Committee of the Supervisory Board (ACSB) assists the Supervisory Board to supervise the independent audit function, the compliance-related risks, and the statutory financial reporting process. The tasks and responsibilities of the Supervisory Board are further regulated by a Charter governing the Supervisory Board, which is disclosed on the Bank's website.

The Managing Board (MB) of GBI functions as a collegial body, as referred to in Section 2:129 of the Dutch Civil Code. The MB is responsible for the management and general affairs of, and business connected with GBI. The MB develops strategies, policies, and procedures to establish effective risk management and to ensure that the Bank is in line with the approved risk appetite. The tasks and responsibilities of the Managing Board are further regulated by a Charter governing the Managing Board, which is disclosed on the Bank's website.

The Risk Management Committee (RMC) is responsible for coordinating and monitoring risk management activities at the Bank level, reporting directly to the RCSB. Other committees at the Bank level manage specific key banking risks: the Credit Committee for credit risk; the Asset and Liability Committee (ALCO) for market, interest rate, and liquidity risks; and the Compliance Committee for compliance risks. The Operational Risk Admission and Product Governance Committee is responsible of ensuring the due assessment of material operational risk initiatives such as new businesses, products, outsourcing, process transformation, new systems and approving the proposed control environment.

The Credit Division has a separate risk control function, independent of commercial activities, making certain the proper functioning of the Bank's credit processes and ensuring that the composition and the diversification of the loan portfolio are in line with the lending strategy of the Bank.

The Risk Management Department (RMD) of GBI has an independent risk monitoring function, also independent of commercial activities. RMD is responsible for the quantification and monitoring of the material risks in terms of economic capital, regulatory capital and liquidity in order to limit the impact of potential events on the financial performance of the Bank. RMD develops and implements risk policies, procedures, methodologies and infrastructures that are consistent with the regulatory requirements and best market practices. Risks in relation to the limits established by the Bank are continuously measured and comprehensively reported to the Committees. RMD also coordinates all efforts for compliance of the Bank's risk management policies and practices with the CRD, the CRR, the Basel principles and the Financial Supervision Act (FSA, Wet op het financieel toezicht / Wft).

The Internal Control-Non Financial Risk Department (IC-NFR) is involved in the monitoring and reporting of operational risks and establishing preventive control processes.



The Compliance Department is an independent body, reporting directly to the ACSB, as well as to the Managing Board. The main purpose of the Compliance Department is to support GBI in complying with the applicable laws and regulations, GBI policies and standards, and to follow the relevant Group entities' policies and principles. This department is responsible for AML-CTF Compliance, Corporate Compliance, Customer Compliance, and Securities Compliance, and conducts its activities in these areas.

The Corporate Information Security Department (CISD) is responsible for identifying risks in the information technology systems and processes at GBI, as well as ensuring that technology-related threats to business continuity are identified and mitigated.

The Internal Audit Department (IAD) monitors the governance frameworks related to all risks through regular audits, and provides reports to the MB and the ACSB.

The Legal Department assists the senior management in defining and managing legal risk within the Bank.



## RISK APPETITE FRAMEWORK

GBI's Risk Appetite Framework, in line with that of the Group, determines the risks and levels thereof that GBI is prepared to assume in order to achieve its business objectives. The establishment of the risk appetite has the following purposes:

- To set the maximum risk levels that the Bank is willing to assume.
- To establish guidelines and the long/medium-term management framework to avoid actions that could threaten the future viability of the Bank.
- To establish a common terminology in the organization and to develop a compliance-driven risk culture.
- To ensure compliance with the regulatory requirements.
- To facilitate communication with the regulators, investors, and other stakeholders.

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The Risk Appetite Framework is expressed through the following elements:

**Risk Appetite Statement:** It sets out the general principles of the risk strategy of the Bank and the target risk profile.

GBI is focused on promoting a multichannel and responsible universal banking model, based on values, committed to sustainable development and operational excellence and focused on customer's needs. To achieve these goals, the risk model of GBI is aimed at maintaining a moderate risk profile, facilitating its commitment with sustainability and obtaining a sound risk-adjusted profitability throughout the cycle, a sound financial position and a solid through-the-cycle risk-adjusted profitability, as the best way to face adverse situations without jeopardizing the strategic goals. Risk management at GBI is based on prudent management, an integral and forward looking view of risks, that allows GBI to adapt to the disruption risk inherent to the banking business and includes the climate risk driver, portfolio diversification by asset class and client segment, anti-money laundering and combating the financing of terrorism and focusing on keeping a long term relationship with the client; thus contributing to sustainable and profitable growth and recurrent value creation.

**Core Metrics:** They define, in quantitative terms, the target risk profile set out in the risk appetite statement in line with the strategy of the Bank. The core metrics used internally are expressed in terms of solvency (i.e. CET1 ratio), liquidity (i.e. LCR, loan to stable customer deposits ratio) and recurrent income (i.e. return on equity, net margin, cost of risk). Each core metric has three thresholds (the trafficlight approach), ranging from usual management of the business to higher levels of risk: management reference, maximum appetite and maximum capacity.

In determining risk appetite, the Supervisory Board seeks a balanced combination of risk and return while paying close attention to the interests of all stakeholders. As such, the Supervisory Board reviews it on an annual basis at minimum.

- GBI's solvency has always remained at an above-adequate level owing to its committed shareholders and risk-averse strategies. The Bank aims to hold a strong capital base with a high Tier 1 component.
- The Bank focuses in particular on ensuring sufficient liquidity and thus, safe banking operations and sound financial conditions in both normal and stressed financial environments, while retaining a stable and diversified liquidity profile.
- In terms of financial performance, the Bank targets a return on equity level that is stable in the long term and satisfies the stakeholders, including shareholders, while maintaining core competencies and a strategic position in key markets.
- GBI is strongly committed to acting with integrity and adhering to the highest ethical principles in its business conduct.



By Type of Risk Metrics: These are defined in conjunction with the risk appetite core metrics. Compliance with the levels of by type of risk metrics ensures compliance with the core metrics.

**Management Limits:** The core and by type of risk metrics are supported by an additional layer through the introduction of specific risk types such as Liquidity and Funding, Structural Interest Rate Risk, Structural FX Risk, Market Risk, Operational Risk and Asset Allocation limits.



The Risk Appetite Framework (RAF) was created to support the Bank's core values and strategic objectives. Accordingly, GBI dedicates sufficient resources to ensure full compliance with all requirements, as well as to establish and maintain a strong risk culture throughout the organization. Evaluation, monitoring, and reporting is an important element of GBI's RAF, which allows the Bank to ensure compliance with the Risk Appetite set by the Supervisory Board. The Bank's risk limits are continuously monitored through control functions.



## OWN FUNDS

Throughout 2022, GBI's capital base consisted of two parts: Tier 1 and Tier 2 capital. Tier 1 capital is made up of Common Equity Tier 1 (CET1) as GBI does not have Additional Tier 1. The CET1 capital of GBI consists of fully paid-in capital and other reserves. GBI's Tier 1 is equal to its CET1 as there are no other hybrid capital products, which could qualify as additional Tier 1 capital.

There are various deductions from CET1 capital, based on the CRR. Intangible assets net of tax liabilities are deducted in full from CET1 capital (Article 36 of the CRR). An additional valuation adjustment (AVA) is made on fair valued assets and liabilities, affecting CET1 capital (Article 34 of the CRR). A deduction is made based on insufficient provision coverage of non-performing exposures (Article 47c of the CRR). Lastly, if expected losses of credit exposures exceeds the provisions, the shortfall<sup>2</sup> is deducted from CET1 capital.

The Tier 2 capital of GBI consists of the excess of provisions over credit exposures, which is added back to Tier 2<sup>3</sup>. Additionally, any excess holdings of own funds instruments of other financial institutions above 10% of the Bank's own CET1 capital is deducted from the respective level of own funds. In GBI's case, there is no holdings of Tier 2 instruments, thus no deduction from Tier 2 is necessary.

Please find below an overview of GBI's own funds composition as of 31.12.2022.

Table 5-1

(EUR 1,000)	31.12.2022	31.12.2021	Change
CET1			
Paid-in and called-up capital	136,836	136,836	0
Retained earnings	18,214	0	18,214
Other reserves	466,517	454,182	12,335
IRB provision shortfall	-1,617	0	-1,617
Intangible Assets	-4,383	-4,033	-350
Prudential filters	-1,109	-1,562	453
TOTAL CET1	614,458	585,423	29,035
TOTAL Tier 1	614,458	585,423	29,035
(EUR 1,000)	31.12.2022	31.12.2021	Change
Tier 2			
Subordinated debt	0	0	0
IRB provision excess	0	3,566	-3,566
IRB provision shortfall	0	0	0
Other deductions <sup>4</sup>	0	0	0
TOTAL Tier 2	0	3,566	-3,566
TOTAL Own Funds	614,458	588,989	25,469

GBI recorded a net profit of EUR 40.8 million in 2022. The Supervisory Board has voted to adopt the Managing Board's proposal to transfer this profit to other reserves, rather than paying a dividend. The second half 2022 net profit will be added to own funds within 2023 following the approval of ECB<sup>5</sup>. If the profit would have been added, the total own funds would amount to EUR 637.0 million. The relationship between GBI's Own Funds and accounting capital is shown in the table below.

<sup>&</sup>lt;sup>22</sup> As per the CRR (Article 36.1.d), the difference must be fully deducted from Common Equity Tier 1.

<sup>&</sup>lt;sup>3</sup> Excess of provisions is added to Tier 2, as per Article 62 of the CRR.

<sup>&</sup>lt;sup>4</sup> Includes holdings of Tier 2 instruments of other credit and financial institutions over the threshold of 10% of the Bank's own CET1 capital.

<sup>&</sup>lt;sup>5</sup> Pursuant to Article 26(2) of Regulation 575/2013 of the European Parliament and of the Council and, to Decision 2015/656 of the European Central Bank (ECB/2015/4), interim or year-end profits may only be added to CET1 after receiving the approval of competent authority, ECB.

## Table 5-2

(EUR 1,000)	31.12.2022	of which is eligible as CET1
Paid-in and called-up capital	136,836	136,836
Revaluation reserves	-5,806	0
Other reserves	481,499	466,517
Profit current year	40,793	18,214
Shareholders' equity (Accounting Capital)	653,322	621,567
IRB provision shortfall		-1,617
Intangible Assets		-4,383
Prudential filters		-1,109
Total CET1 capital		614,458
Total Tier 1 capital		614,458
Total Tier 2 capital		0
Total Own Funds		614,458



## REGULATORY CAPITAL REQUIREMENTS

Total of Tier 1 and Tier 2 capital should correspond to at least 8% of the Banks' risk weighted assets, of which Tier 1 capital must constitute at least 6%.

GBI applies the Foundation Internal Ratings Based (F-IRB) Approach for credit risk of Corporate, Institution and Sovereign portfolios since 1 January 2008 based on the permission obtained from DNB. Exposures related with Retail Banking, as well as counterparties in other asset classes, which cannot be rated by any of the internal rating models, are subject to permanent exemption from F-IRB and are treated under the Standardised Approach (SA). GBI has very limited exposures in which the ECAI rating are used. GBI uses the Standardised Measurement Approach (SMA) for market risk and the Basic Indicator Approach (BIA) for operational risk in the calculation of the minimum level of required capital. In the table below, an overview of the capital requirement and gross credit risk exposure as at 31 December 2022 is presented.

Table 6-1

(EUR 1,000)	31.12.2	.022	31.12.2	2021	Chan	ge
	Gross	Capital	Gross	Capital	Gross	Capital
	Exposure	Req.	Exposure	Req.	Exposure	Req.
Credit Risk	5,666,417	213,458	4,533,859	203,963	1,132,558	9,495
F-IRB approach:						
Central Gov. & Central Banks <sup>6</sup>	1,710,026	0	829,773	0	880,253	0
Institutions <sup>7</sup>	918,200	54,506	773,099	48,101	145,101	6,405
Corporates	2,424,401	130,424	2,273,850	125,558	150,551	4,866
Corporates (Specialised Lending)	538,883	24,081	572,461	24,559	-33,578	-478
Equity	0	0	0	0	0	0
Total F-IRB approach	5,591,510	209,011	4,449,183	198,218	1,142,327	10,793
Standardised approach:						
Institutions	9.680	156	6.485	197	3,195	-41
Corporates	10,581	834	11,506	913	-925	-79
Retail	26,005	1,166	35,617	2,118	-9,612	-952
Equity	0	0	0	0	0	0
Other non-credit-obligation assets	28,641	2,291	31,068	2,517	-2,427	-226
Total Standardised approach	74,907	4,447	84,676	5,745	-9,769	-1,298
Counterparty Credit Risk (CCR)	320,519	462	318,649	728	1,870	-266
F-IRB approach:				_		
Central Gov. & Central Banks <sup>8</sup>	300,000	0	298,328	0	1,672	0
Institutions	17,272	298	9,919	138	7,353	160
Corporates	576	36	1,278	68	-702	-32
Corporates (Specialised Lending)	0	0	0	0	0	0
Total F-IRB approach	317,848	334	309,525	206	8,323	128
Standardised approach:						
Institutions	2,010	75	3,263	55	-1,253	20
Corporates	661	53	654	52	7	1
Retail	0	0	5,207	415	-5,207	-415
Total Standardised approach	2,671	128	9,124	522	-6,453	-394
Total Credit Risk & CCR	5,986,936	213,920	4,852,508	204,691	1,134,428	9,229
Credit Valuation Adjustment		281		67		214

<sup>&</sup>lt;sup>6</sup> As per Article 150 of the CRR, sovereign exposures of EUR 1,710 mio (2021: EUR 830 mio) are treated under SA and being exposures to EU member states, receive a 0%. However, these are classified under IRB in this table with the rest of the sovereign asset class.

<sup>&</sup>lt;sup>7</sup> Throughout this document, "Institutions" consist of credit institutions as defined under Article 4(1) of the CRR, and includes both institutions established in the EU, and in third countries.

<sup>&</sup>lt;sup>8</sup> As per Article 150 of the CRR, sovereign exposures of EUR 300 mio (2021: EUR 298 mio) which satisfy the 0% risk weight condition are classified under IRB in this table.



Total Market Risk (SMA)	309	1,301	-992
Total Operational Risk (BIA)	11,967	9,826	2,141
Total Capital Requirement	226,477	215,885	10,592
Total RWA	2,830,989	2,698,562	132,412
CET1 Ratio	21.70%	21.69%	0.01%
Total Capital Ratio	21.70%	21.83%	-0.12%

The capital requirement under Pillar 1 is EUR 226.4 million. The largest part (94.46%) of the capital requirement relates to credit risk<sup>9</sup>. 97.86% of the credit risk weighted assets are treated under F-IRB approach.

GBI has preserved its prudent approach to capital and liquidity management in 2022. Common Equity Tier 1 (CET1) has increased slightly to 21.70% compared to 21.69% last year, whereas the total capital ratio has decreased to 21.70% from 21.83%. Both ratios are comfortably above the minimum required regulatory levels.

#### 6.1. Credit Risk

Credit risk is the current or prospective risk to earnings and capital arising from an obligor's failure to meet the terms of any contract with the institution or otherwise fail to perform as agreed. At GBI, credit risk arises mainly from trade and commodity finance, corporate lending and the holding of securities in the banking book. GBI is predominantly involved in low-default portfolios such as sovereigns, banks, large corporates and trade finance activities. Within the credit risk framework of GBI, the counterparties are classified as per their characteristics and as a result, specific processes are applied to cope with credit risks effectively. All business flows implying credit risk pass through the CD, from where they are subdivided into separate teams responsible for assessing and managing credit risks pertinent to corporate counterparties, financial institutions and sovereigns. The aggregation of business flows in the CD allows adequate evaluation of the global balance of risks and exposures.

Being an F-IRB Bank, GBI has dedicated internal rating models to evaluate the creditworthiness of counterparties. The rating models are integrated in the credit decision making and monitoring processes. Credit rating models serve as a basis for the calculation of regulatory capital and economic capital that GBI has to maintain to cover expected and unexpected losses from its lending activities. Ratings are also integral parts of pricing and risk based performance measurement processes. All rating models are validated by independent third party experts on an annual basis. IAD also reviews the use of the models and the data quality.

The Credit Committee of GBI is responsible for the control of all credit and concentration risks arising from the banking and the trading books in line with the Bank's risk appetite. The Wholesale Credit Risk Policy establishes the Bank's decision-making process in granting credit limits, setting rules and guidelines for exposures that give rise to credit risk. In view of the internal ratings and credit assessment analyses of the obligors, the Credit Committee assigns the credit exposure limit. All obligors have individual credit limits based on their creditworthiness. Groups of connected obligors are subject to regulatory 'group exposure' limits, as well as internal Group Concentration Policy, to manage the concentration risk of the Bank effectively. Furthermore, as per the Country Concentration Policy, limits are in place that cap the maximum exposure to specific countries, to ensure that related risks do not threaten the asset quality or solvency of the Bank. Finally, the Sector Limit Policy is designed to

<sup>&</sup>lt;sup>9</sup> Including counterparty credit risk.



minimize contagion risks. The effectiveness of risk monitoring is supported by internal systems ensuring proper compliance with the principle of segregation of duties and authorization levels. Regular monitoring of GBI's exposure and compliance with the established credit limits ensures timely management of credit risk. The exposures to various customers, business lines and geographical locations are monitored on a daily basis by assigned relationship managers and credit officers, while compliance with the established limits is controlled by the CD that provides independent judgement.

The credit monitoring process is divided into two main parts; (i) monitoring of the customer; and (ii) monitoring of the credit facility itself. Monitoring of the customer is associated with the credit risk; whereas, monitoring of the credit facility (e.g., documentation) is related to credit risk mitigation and operational risk. Credit facility monitoring is a dynamic process and has performing, watch list, impaired, provisioned and write-off stages. All shifts within those categories, either in the direction of downgrading or upgrading, require the approval of related credit committee.

The internal information system of GBI offers great possibility in delivering information on a regular and ad-hoc basis and allows producing a variety of regular reports that comprise all exposures and concentrations by, among others, geographical location, sector and borrower.

#### 6.1.1. Exposure amounts Before Credit Risk Mitigation

The total credit exposure, including on balance sheet exposure, off balance sheet liabilities and counterparty credit risk exposure, after provisions and before credit risk mitigation is as follows:

**Table 6.1.1** 

	Average Exposure		Total Exp	osure	
(EUR 1,000)	2022	Q4-2022	Q3-2022	Q2-2022	Q1-2022
Central Gov. & Central Banks	1,510,291	2,010,026	1,656,396	1,322,103	1,052,641
Institutions	956,146	947,162	1,077,596	935,544	864,283
Corporate	2,973,391	2,975,101	2,937,549	2,969,484	3,011,431
Retail	36,887	26,005	35,880	43,887	41,777
Other non-credit-obligation assets	31,249	28,642	30,911	31,066	34,380
Total	5,507,964	5,986,936	5,738,332	5,302,084	5,004,512

#### **6.1.2. Off-Balance Sheet Exposure Amounts**

The off-balance sheet exposures are broken down to the transaction types shown in the table below. Exposure amounts are in gross, whereas for regulatory capital calculations, the exposure values of off-balance sheet items are determined by multiplying the notional amounts with a Credit Conversion Factor (CCF), based on a regulatory 'risk classification'.

**Table 6.1.2** 

(EUR 1,000)	31.12.2022	31.12.2021	Difference
Guarantees	88,708	39,041	49,667
100%	88,708	39,041	49,667
75%	0	0	0
20%	0	0	0
Irrevocable letters of credit	305,117	285,676	19,441
100%	8,456	0	8,456
75%	0	0	0
20%	296,661	285,676	10,985
Other commitments	157,718	95,322	62,396
100%	0	0	0
75%	157,718	95,322	62,396
20%	0	0	0
Total	551,543	420,039	131,504



#### 6.1.3. Geographical Breakdown of the Exposures

The following table gives an overview of the geographical breakdown<sup>10</sup> of gross exposure by material exposure classes based on customer residence.

**Table 6.1.3** 

The	Other		Rest of the	
Netherlands	Europe	Türkiye	World	Total
1,831,679	178,347	0	0	2,010,026
9,224	292,468	426,837	218,633	947,162
496,422	1,387,924	530,432	560,324	2,975,102
68	6,736	18,952	249	26,005
0	0	0	0	0
28,332	309	0	0	28,641
2,365,725	1,865,784	976,221	779,206	5,986,936
39.51%	31.16%	16.31%	13.02%	100.00%
		_	_	
,	,	0	-	1,128,101
30,423	168,311	428,315	165,717	792,766
488,370	1,441,558	434,865	494,956	2,859,749
141	22,755	17,860	68	40,824
0	0	0	0	0
30,550	517	0	0	31,067
1,449,537	1,861,189	881,040	660,741	4,852,507
29.87%	38.36%	18.16%	13.61%	100.00%
	1,831,679 9,224 496,422 68 0 28,332 2,365,725 39.51%  900,053 30,423 488,370 141 0 30,550 1,449,537	Netherlands         Europe           1,831,679         178,347           9,224         292,468           496,422         1,387,924           68         6,736           0         0           28,332         309           2,365,725         1,865,784           39.51%         31.16%           900,053         228,048           30,423         168,311           488,370         1,441,558           141         22,755           0         0           30,550         517           1,449,537         1,861,189	Netherlands         Europe         Türkiye           1,831,679         178,347         0           9,224         292,468         426,837           496,422         1,387,924         530,432           68         6,736         18,952           0         0         0           28,332         309         0           2,365,725         1,865,784         976,221           39.51%         31.16%         16.31%           900,053         228,048         0           30,423         168,311         428,315           488,370         1,441,558         434,865           141         22,755         17,860           0         0         0           30,550         517         0           1,449,537         1,861,189         881,040	Netherlands         Europe         Türkiye         World           1,831,679         178,347         0         0           9,224         292,468         426,837         218,633           496,422         1,387,924         530,432         560,324           68         6,736         18,952         249           0         0         0         0           28,332         309         0         0           2,365,725         1,865,784         976,221         779,206           39.51%         31.16%         16.31%         13.02%           900,053         228,048         0         0           30,423         168,311         428,315         165,717           488,370         1,441,558         434,865         494,956           141         22,755         17,860         68           0         0         0         0           30,550         517         0         0           1,449,537         1,861,189         881,040         660,741

#### 6.1.4. Effective Maturity Breakdown

GBI mainly enters into transactions with short maturities as a result of its business model. The vast majority of the exposures are with a residual maturity of less than one year. The effective maturity breakdown of gross exposure based on exposure classes is as follows:

**Table 6.1.4** 

<= 5 (EUR 1,000) < 1 Year < 2 Years < 3 Years Years Total 31.12.2022 1,921,175 69,384 2,010,026 Central Gov. & Central Banks 19,467 861,386 8,774 60,842 947,162 Institutions 16,160 2,225,558 326,360 181,745 241,439 2,975,102 Corporates Retail 23,135 637 380 1,853 26,005 Equity 0 0 0 0 O Other non-credit obligation assets 0 0 0 28,641 28,641 5.031.254 335.771 217,752 402,159 5.986.936 Percentage of total 84.04% 5.61% 3.64% 6.72% 100.00% 31.12.2021 Central Gov. & Central Banks 793,497 298,328 36,275 1,128,100 0 Institutions 729,889 28,944 1,697 32,236 792,766 1,999,588 385,119 288,855 2,859,749 Corporates 186,187 Retail 39,893 77 855 0 40,825 0 0 Equity 0 0 0 Other non-credit obligation assets 0 0 0 31,068 31,068 3,562,867 414,140 487,067 388,434 4,852,507 73.42% Percentage of total 8.53% 10.04% 100.00% 8.00%

<sup>&</sup>lt;sup>10</sup> The geographical breakdown of assets and off-balance sheet liabilities is also provided in the Risk Management section of GBI's Annual Report 2022.



84.0% of the total credit exposures have effective maturity of lower than one year compared to 73.4% in 2021.

#### 6.1.5. Breakdown of the Exposures by Sector

The breakdown of gross exposure<sup>11</sup> by sector and exposure class is as follows:

(EUR 1,000)	31.12.2	022	31.12.	31.12.2021	
	Total	Total	Total	% of Total	
Central Gov. & Central Banks	2,010,026	33.57%	1,128,101	23.25%	
Institutions	947,162	15.82%	792,766	16.34%	
Corporates	2,975,007	49.69%	2,859,749	58.93%	
Wholesale and retail trade	1,703,123	28.45%	1,692,796	34.88%	
Manufacturing	751,344	12.55%	575,572	11.86%	
Financial and insurance activities	215,381	3.60%	184,149	3.79%	
Transport and storage	85,901	1.43%	130,120	2.68%	
Construction	67,961	1.14%	29,289	0.60%	
Real estate activities	53,852	0.90%	114,723	2.36%	
Administrative and support service activities	42,256	0.71%	35,240	0.73%	
Human health services and social work activities	25,140	0.42%	37,577	0.77%	
Electricity, gas, steam and air conditioning supply	13,065	0.22%	3,495	0.07%	
Agriculture, forestry and fishing	10,778	0.18%	10,060	0.21%	
Professional, scientific and technical activities	6,206	0.10%	23,300	0.48%	
Retail	26,099	0.44%	40,824	0.84%	
Equity	0	0.00%	0	0.00%	
Other non-credit obligation assets	28,642	0.48%	31,068	0.64%	
Total	5,986,936	100%	4,852,508	100%	

#### 6.1.6. Past Due and Impaired Exposures, Provisions and Value Adjustments

A loan is recognized as impaired if there is an objective evidence of impairment. This evidence could be given by, but is not limited to, the events listed below:

- It is probable that the borrower will enter bankruptcy or other financial reorganization.
- The debtor has payment defaults against third parties: customers, banks, employees, etc.
- The debtor has been in arrears for at least 90 days with regard to repayment of principal and/or interest.
- Observable data indicates that there is a measurable decrease in the estimated future cash flows from a group of financial assets since the initial recognition of those assets.
- A breach of contract, such as a default or delinquency in interest or principal payments
- Significant financial difficulty of the issuer or obligor.
- The disappearance of an active market for that financial asset because of financial difficulties.

For impaired loans, GBI attempts to ensure recovery by restructuring, obtaining additional collateral and/or proceeding with legal actions. Provisions are established by the Credit Committee, for the outstanding amount of the defaulted credit facility after deduction of expected recoveries and/or liquidation value of the collaterals. The impaired credit facility is further proposed for write-off after all possible means of recovery have been exhausted.

<sup>&</sup>lt;sup>11</sup> Breakdown by sector for loans and advances is also provided in the Risk Management section of GBI's Annual Report 2022. However, the table above includes all exposures subject to credit risk calculation, thus also including cash, exposures to banks, interest-bearing securities, off-balance sheet exposures and counterparty credit risk.



Below table provides information on the impaired loans and provisions by exposure class:

Table 6.1.6-1

(EUR 1,000)	31.12.20	31.12.2022		21
,	Impairment <sup>12</sup>	Provisions	Impairment <sup>12</sup>	Provisions
Corporates	15,547	5,934	23,748	9,062
Retail	-	-	-	-
Total	15,547	5,934	23,748	9,062
Loan Loss Reserve Ratio		38.16%		38.15%

The table below gives an overview of the impaired and past due exposures and the provisions set aside by the residence of the counterparty:

Table 6.1.6-2

(EUR 1,000)	Impaired Exposures <sup>12</sup>	More than 90 days past due	Provisions for Impairment
31.12.2022			
The Netherlands	0	0	0
Other Europe	11,605	11,605	3,883
Rest of the world	0	0	0
Türkiye	3,942	0	2,050
Total	15,547	11,605	5,934
31.12.2021			
The Netherlands	4,487	0	1,485
Other Europe	12,820	12,820	4,150
Rest of the world	0	0	0
Türkiye	6,441	152	3,426
Total	23,748	12,972	9,062

An exposure is past due if a debtor has failed to make a payment of principal and/or interest when contractually due. The actual value adjustments in the preceding periods for each exposure class are as follows:

Table 6.1.6-3

144010 01110 0		
(EUR 1,000)	31.12.2022	31.12.2021
Position as of 1 January	9,062	8,422
Transfers to Stage 3	0	78
Net remeasurement of loss allowance	-3,062	634
Write-offs	0	-402
Financial assets that have been derecognised	-330	0
Foreign exchange and other movements	264	329
Position as of 31 December	5,934	9,062

The financial analysis as included in the Managing Board report of the Bank's <u>Annual Report 2022</u> provides further descriptions of the factors that impacted on the loss experience in 2022.

<sup>&</sup>lt;sup>12</sup> Impaired exposures after deduction of financial collaterals and including the noncash exposures to the impaired customers.



#### 6.1.7. Counterparty Credit Risk

The exposure value of the counterparty credit risk is calculated according to Part Three, Title II, Chapter 6, section 3 of the CRR. Establishment of a credit limit for counterparty credit risk includes, but is not limited to, the products below:

- Spot and forward foreign exchange (FX) transactions
- Currency transactions including currency swaps
- Options
- Forward rate agreement (FRA)
- Interest rate swaps (IRS)
- Credit default swaps (CDS)
- Securities financing transactions (SFTs)

Wrong-way risk refers to the risk that exposure to the counterparty is positively correlated to the counterparty's probability of default. GBI does not have exposure to such specific wrong-way risk.

Derivatives transactions with professional market participants are subject to the Credit Support Annex (CSA) of the International Swaps and Derivatives Association (ISDA) derivatives agreements. Therefore, the Bank could be in a position to provide or require additional collateral as a result of fluctuations in the market value of derivatives. The amount of collateral provided under these agreements is disclosed under the Risk Management section (Offsetting of financial assets and financial liabilities) of GBI's Annual Report 2022, which also states that the Bank does not apply on-and off- balance sheet netting. In the last two years, the maximum monthly net change in the collateral, resulting from the fluctuations in the market value of (hedging) derivatives, amounted to EUR 28.1 million.

Some of the Bank's agreements contain 'Additional Termination Event' clauses based on potential downgrades. However, the Bank does not underwrite any credit derivatives, and uses only simple products related to FX and interest rate risk hedging. Moreover, all derivatives under CSAs are marked-to-market daily and collateral is posted to or received from the counterparty on a daily basis. As such, in the occurrence of an Additional Termination Event the Bank would not face an additional cash outflow. For derivatives transactions with clients the Bank is not obliged to provide collateral, but it is entitled to receive collateral from clients, hence there is no potential liquidity risk for the Bank. The repurchase transactions are subject to the Global Master Repurchase Agreement (GMRA).

The derivatives portfolio has decreased in 2022 whereas the exposures arising from SFT's have decreased. In total, the counterparty credit risk has decreased from EUR 24.0 mio to EUR 22.8 mio. The credit exposures of the derivative transactions are calculated by using Standardized Approach (SACCR) and eligible collaterals are accounted for, where applicable.

Table 6.1.7-1 demonstrates the steps in the calculation of net derivatives credit exposure.



Table 6.1.7-1

(EUR 1,000)	Replacement Value	Potential Future Credit Exposure	Exposure Value <sup>13</sup>	Collateral Held	Net Exposure <sup>14</sup>
31.12.2022					
Securities financing					
transactions			300,000	297,691	2,309
Interest rate derivatives	5,995	2,324	11,648	0	11,648
FX derivatives and Options	3,062	3,275	8,872	0	8,872
Other derivatives					0
Total	9,057	5,599	320,520	297,691	22,829

(EUR 1,000)	Replacement Value	Potential Future Credit Exposure	Exposure Value	Collateral Held	Net Exposure
31.12.2021					
Securities financing					
transactions			298,328	294,609	3,719
Interest rate derivatives	0	208	208	0	208
FX derivatives and Options	8,244	11,869	20,113	13	20,099
Other derivatives					0
Total	8,244	12,077	318,649	294,622	24,026

The distribution of derivatives notional amounts by residual maturity and information on the fair value of the derivatives are provided in the Risk Management section (Derivatives and Hedge Accounting), of GBI's Annual Report 2022.

<sup>&</sup>lt;sup>13</sup> Exposure value refers to the sum of positive replacement cost and potential future credit exposure, however, for Repurchase transactions, it includes mark-to-market value of the securities provided as collateral (after application of regulatory volatility haircuts).

<sup>&</sup>lt;sup>14</sup> Exposure after collateral mitigation.



#### 6.1.8. Credit Risk Mitigation

Credit risk mitigants are financial collaterals and guarantees, which directly decrease the credit exposure or transfer the credit risk from obligor to guarantor. GBI applies diversified collateral requirements and a systematic approach to evaluation of collaterals submitted by customers, which depend on the transaction type and purpose, including but not limited to cash margins, physical commodities, receivables, cash flows, guarantees, accounts, financial instruments and immovable or movable assets. The value of collateral is usually monitored on a regular basis to ensure timely measures are taken, if necessary. Financial collaterals are valued on a daily and immovable/movable property on at least a yearly basis.

The use of collateral to reduce counterparty credit exposure is also embedded in the standard legal agreements used throughout the industry as explained in Section 6.1.7. For derivative transactions, the legal agreements include the ISDA derivatives agreements with CSA.

The range of collateral, which is to be used as eligible for credit risk mitigation, is based on the regulatory capital calculation method. GBI uses the Financial Collateral Comprehensive method in the calculation of credit risk mitigation factors. Financial collateral received mostly consists of cash, but also includes debt securities, and hence is not subject to significant concentration. The credit quality of unfunded credit protection providers is assessed as per the credit policy of the Bank.

The total exposure value that is covered by financial and other collaterals recognized as eligible credit risk mitigation<sup>15</sup> by the CRR is as follows:

Table 6.1.8-1

	Financial		Other	
(EUR 1,000)	Collateral	Guarantees	Collateral	Total
31.12.2022				
Central Gov. & Central Banks	297,691	0	0	297,691
Institutions	32,619	59,741	0	92,360
Corporates	45,223	66,177	0	111,400
Retail	11,344	0	0	11,344
Total	386,877	125,918	0	512,795

	Financial		Other	
(EUR 1,000)	Collateral	Guarantees	Collateral	Total
31.12.2021				
Central Gov. & Central Banks	294,609	0	0	294,609
Institutions	23,996	18,791	0	42,787
Corporates	90,812	58,212	0	149,024
Retail	9,160	0	0	9,160
Total	418,577	77,003	0	495,580

<sup>&</sup>lt;sup>15</sup> Similar table in the Risk Management section (Collateral and Netting Agreements) of GBI's presents all collateral received only for loans and advances, while the figures presented here contain only collateral used as credit risk mitigation in the capital requirement calculation, for all assets.



## 6.2. Scope of Acceptance for F-IRB Approach

GBI applies the F-IRB approach for the following exposure classes: Central Governments and Central Banks, Institutions and Corporates (including sub classes; Corporates, Non-Bank Financial Institutions, Specialized Lending exposure classes of Commodity Finance).

Retail exposures (including sub classes Retail and Private Banking) are subject to permanent exemption from F-IRB and are treated under SA.

For exposures treated under SA, the Bank uses, if available, external credit ratings of Moody's, S&P and Fitch, with the 'average' formula prescribed by Article 138 of the CRR.

#### 6.2.1. General Description of the Models

GBI has dedicated rating models for all the sub-exposure classes mentioned above. The rating models within the scope of F-IRB application can be grouped into two:

- Probability of Default (PD) Models: These models provide obligor grades based on the master scale defined by GBI. The master scale has 22 rating grades and provide sufficient granularity for risk assessment. The rating grades are converted to PD via a master scale. The master scale is reviewed on an annual basis and updated where necessary based on the internal and external changes in observed default rates.
- Supervisory Slotting Criteria (SSC) Models: GBI has developed a model for Specialized Lending exposure classes of Commodities Finance based on the SSC as per the conditions stated in the CRD. SSC Model provide 5 grades, which are mapped to risk weights set by the regulation.

All PD models used within GBI have similar and consistent methodologies, which are based on two steps. The first step contains financial and non-financial models that produce a combined score. The models use financial information along with qualitative information that is collected through standard questionnaires. This score is further adjusted for a number of warning signals. The result is an individual rating, which is subject to an override framework in the second step. The override framework has three layers, which are; country layer, parental support and manual override.

The internal models are subject to a regular cycle of validation and review performed by external and internal parties.

#### 6.2.2. Governance Framework Around F-IRB Models and Processes

Credit rating models at GBI are based on a model-life cycle framework consisting of the following steps:

- Model development
- Model approval
- Model implementation
- Use and monitoring of model performance
- Model validation

Model development starts with the identification of the model requirement. This may arise from regulatory needs, improving risk management practices, changes in business structure that might lead to a new business line or a new asset class, a drastic change in macroeconomic or business environment that might affect risk factors, change in market practices and validation results that would necessitate model re-development.



Model approval starts after the completion of model development and model documentation. All the relevant materials regarding the model development are submitted to the RMC for approval. The models are approved based on the criteria that the model should reflect the risk perception of GBI, meet regulatory requirements, have a consistent methodology with the other models used by GBI, and perform adequately for that specific asset class. The proposed model may also be subject to approval by GBI's competent authority, if model changes are material <sup>16</sup>.

Model implementation starts once the model is approved by the RMC. IT related issues, data management, business line process re-design, training of the users of the models and notification to/approval from GBI's competent authority (if needed) are included in the generic roll-out plan of model implementation.

The models are used within the various levels of the organization. Related business lines initiate the rating process together with the credit proposals. The Credit Division reviews the rating, which is then approved by the Credit Committee. The assigned ratings are used for all relevant transactions of the counterparty throughout the whole credit decision-making process, including credit granting, utilization, pricing and performance monitoring.

The correct use of models is audited by IAD within the scope of the regular audit activities. RMD is responsible for the on-going monitoring of the performance of the models. Model accuracy, stability, granularity, use of overrides and data quality are key performance indicators for model performance. As the Bank mainly works with low default portfolios, the accuracy of the models cannot be measured through predictive power against default experience. Hence, alternative methods are used to ensure that the models perform satisfactorily, such as comparing the model outcomes with internal or external benchmarks and using concordance measures to determine their similarity.

The model validation framework is managed by a validation team that is independent of the model development team. RMC has the ultimate decision making authority in the formation of the validation team or the selection of a third party to conduct the validation. The findings from the model validations are presented in the validation reports. Model validation is conducted once a year and may be conducted more frequently based on the model performance.

Model maintenance is an on-going process, which follows several steps within the lifecycle of the model. GBI has established procedures in order to support change management. These procedures explain the roles and responsibilities of the related stakeholders during the implementation of a change in the models, including detailed procedures related with the IT infrastructure of the models. These activities are audited by IAD on a regular basis in addition to the independent checks and controls carried out within the scope of the validation process.

#### 6.2.3. Calculation of risk Weighted Assets for F-IRB Exposure Classes

RWA calculation for credit risk is performed based on a regulatory formula under the F-IRB approach where the Probability of Default (PD), Maturity (M), Exposure at Default (EAD) and Loss given Default (LGD) are the factors. Under the F-IRB approach, PDs are estimated by the institution while M, LGD and EAD are determined based on supervisory estimates provided in the CRR.

Below is an overview of the portfolios, applicable for F-IRB methodology, excluding specialized lending, as of 31 December 2022.

<sup>&</sup>lt;sup>16</sup> EBA has published Regulatory Technical Standards based on *Article 143.5* of the CRR, which are to be applied when determining materiality of changes in the IRB approach of an institution.



Table 6.2.3-1

	Gross			Average Risk
(EUR 1,000)	Exposure <sup>17</sup>	RWA	Average PD <sup>18</sup>	Weight
31.12.2022				
Central Gov. & Central Banks	2,010,026	0	0.00%	0.00%
Investment Grade	2,010,026	0	0.00%	0.00%
Sub-investment Grade	0	0	0.00%	0.00%
Institutions	935,472	685,060	1.77%	84.40%
Investment Grade	446,364	83,459	0.09%	22.82%
Sub-investment Grade	489,108	601,601	3.15%	134.89%
Corporates	2,415,733	1,630,750	0.86%	70.19%
Investment Grade	888,049	372,488	0.30%	42.16%
Sub-investment Grade	1,527,684	1,258,262	1.20%	87.39%
Total	5,361,231	2,315,810	0.71%	48%
31.12.2021				
Central Gov. & Central Banks	1,128,101	0	0.00%	0.00%
Investment Grade	1,128,101	0	0.00%	0.00%
Sub-investment Grade	0	0	0.00%	0.00%
Institutions	783,019	602,993	1.86%	90.66%
Investment Grade	353,611	84,013	0.15%	32.33%
Sub-investment Grade	429,408	518,980	2.96%	128.07%
Corporates	2,263,892	1,570,319	0.83%	72.32%
Investment Grade	634,393	279,756	0.30%	43.81%
Sub-investment Grade	1,629,499	1,290,563	1.05%	84.20%
Total	4,175,012	2,173,312	0.83%	59%

#### 6.2.4. Specialized Lending

Credit institutions have to distinguish specialized lending exposures within the corporate exposure class. Specialized lending exposures possess the following characteristics:

- (a) The exposure is to an entity, which was created specifically to finance and/or operate physical assets;
- (b) The contractual arrangements give the lender a substantial degree of control over the assets and the income that they generate; and
- (c) The primary source of repayment of the obligation is the income generated by the assets being financed, rather than the independent capacity of a broader commercial enterprise.

The following table discloses the gross specialized lending exposures, assigned to the different risk categories as of 31 December 2022:

Table 6.2.4-1

(EUR 1,000) 31.12.2022 31.12.2021 **Gross Gross Risk Weight Category Risk Weight** Exposure<sup>19</sup> **RWA** Exposure<sup>19</sup> **RWA** Strong 50% - 70% 102,180 45,176 84,771 36,105 147,412 Good 70% - 90% 218,872 334,716 436,541 95,777 Satisfactory 115% 108,419 47,698 52,008 Weak 250% 301,007 569,010 Total 532,673 306,985

<sup>&</sup>lt;sup>17</sup> Gross exposure excluding impaired loans.

<sup>&</sup>lt;sup>18</sup> Expected probability of default of the performing portfolio.

<sup>&</sup>lt;sup>19</sup> Gross exposure excluding impaired loans.



#### 6.3. Market Risk

Market risk is defined as the current or prospective threat to GBI's earnings and capital as a result of movements in market factors, i.e., prices of securities, commodities, interest rates and foreign exchange rates.

GBI assumes limited market risk in trading activities by taking positions in debt securities, foreign exchange and commodities as well as in equivalent derivatives. The Bank has historically been conservative while running the trading book. Hence, the main strategy is to keep the end of day trading positions at low levels.

GBI uses the Standardised Measurement Approach in order to calculate the capital requirement arising from market risk (trading book) under Pillar I.

Firstly, the net FX position is calculated using the shorthand method prescribed in Article 352 of the CRR; the net short and net long positions in each currency are converted at spot rates into the reporting currency. They are then summed separately to form the total of the net short positions and the total of the net long positions, respectively. The higher of these two totals is the Bank's overall net foreign exchange position. Secondly, as per Article 327, the net position in debt and equity instruments is the absolute value of the excess of an institution's long (short) positions over its short (long) positions in the instrument. The position risk is the sum of general risk and specific risk resulting from net positions in traded instruments.

The below table gives the breakdown of GBI's market risk capital requirement as of 31.12.2022:

**Table 6.3-1** 

14510 0.0 1		
(EUR 1,000)	31.12.2022	31.12.2021
Traded Debt Instruments	12.0	13.0
Equities	0.0	0.0
Foreign Exchange Risk	297.5	1,288.1
Total Capital Requirement	309.5	1,301.2

# 6.4. Operational Risk

GBI uses the Basic Indicator Approach in order to determine the regulatory capital requirement, which arises from operational risk.

The capital requirement is equal to 15% of the relevant indicator in this methodology. The relevant indicator is the average over three years of the sum of annual net interest and net non-interest income. The average of the sum of net interest income and net non-interest income over the past three years amounts to EUR 79.8 million in 2022, which results in a capital requirement of EUR 12.0 million.

**Table 6.4-1** 

(EUR 1,000)	31.12.2022	31.12.2021	31.12.2020	31.12.2019
Sum of Net Int. and Non-Int. Income	106,585	73,056	59,700	63,800
Total Capital Requirement	11,967	9,826	10,150	11,500



## ICAAP FRAMEWORK

GBI has designed a comprehensive ICAAP framework by making use of qualitative and quantitative assessment methodologies to assess the adequacy of the Bank's capital to cover various risks. The methodologies used are believed to be the most appropriate ones in line with the risk profile of GBI and they reflect the underlying risks in a prudent manner.

ICAAP starts with the assessment of the capital allocated for Pillar I risks. The capital calculations under Pillar I are referred to as Regulatory Capital (RCAP). GBI has specific assessment methodologies for credit, market and operational risks, which are used to come up with an Economic Capital (ECAP) figure. RCAP and ECAP are compared for each risk type under Pillar I and the maximum of RCAP and ECAP is taken as the outcome of ICAAP.

The second step is to take into account the additional capital requirements arising from the risks that are not taken into account in Pillar I. GBI has a dedicated assessment methodology for each material Pillar II risk. The capital requirement for the concentration risk and interest rate risk in the Banking Book (IRRBB) are calculated through quantitative techniques, whereas the strategic risk and business risk are assessed within the scope of capital plan and business viability analysis.

The Bank categorizes the materiality of risks as per the groups shown below. The categorization is made based on an appropriate qualitative or quantitative assessment of the particular risk type.

Table 7-1

Tabi	able /-1					
	Materiality	Definition	Likely Action			
1.	Material	The probability of a risk event leading to a significant or high impact is material.	Established controls and risk assessments are performed on a regular basis.  Mitigating actions shall be taken.  Adequate level of capital shall be allocated for the risk type where necessary			
2.	Immaterial	The probability of a risk event leading to a significant impact is low.	Established controls and risk assessments are performed on a regular basis.  Mitigating actions are taken, where necessary.  No capital is allocated for the risk type.			
3.	Not Applicable	Risk is not applicable at all.	No action taken.			

GBI is subject to the risk types presented below as a result of the activities pursued by the Bank.

Table 7-2

Risk Type	Covered in	
Credit Risk	Pillar I and Pillar II	
Concentration Risk	Pillar II	
Market Risk	Pillar I and Pillar II	
Interest Rate Risk on the Banking Book	Pillar II	
Operational Risk	Pillar I and Pillar II	



Strategic Risk	Pillar II
Other Risks	Pillar II
Liquidity Risk	ILAAP Framework

#### 7.1. Credit Risk

GBI has a dedicated ECAP model for credit risk, which is used as a benchmark to assess the adequacy of regulatory capital allocated for credit risk under Pillar I. A 99.9% confidence level is used in the ECAP calculations.

#### 7.2. Concentration Risk

Concentration risk is defined as the risk arising from the concentration of credit exposure in a group of obligors vulnerable to the same or similar/correlated factors; e.g., sector concentration, country concentration, group concentration.

GBI continuously follows the credit risk positions of all obligors via a comprehensive management information system. Concentrations to individual customers, groups, countries and sectors are subject to limits, as per the Limit Framework of GBI. These concentration levels are tracked frequently by the CD, and monitored and discussed regularly in the relevant committees.

Tracking of large exposures is also an integral part of this process. GBI monitors credit exposures to groups of the connected clients and proactively manages single name concentration as per the rules and limits stated in internal Group Concentration Policy. The policy and limits are also reviewed by the CC and SB on a regular basis, all of which together enable the Bank to comfortably comply with requirements on limits to large exposures outlined in the CRR. Furthermore, as per the Country Limit Policy, limits are in place that cap the maximum exposure to specific countries, to ensure that related risks do not threaten the asset quality or solvency of the Bank. Finally, the Sector Limit Policy is designed to minimize contagion risks.

RMD monitors the concentration risk, quantifies its impact on the regulatory and economic capital, and reports to RMC and SB. GBI has developed an integrated quantitative methodology for the assessment of concentration risk. The concentration risk model, which is another form of economic capital methodology, takes into account the main concentration elements in the portfolio, namely single name concentration, country concentration and sector concentration, in a more conservative manner. The outcomes of the concentration risk model are supplemented by various stress tests.

#### 7.3. Market Risk

GBI uses Value-at-Risk (VaR) analysis as a risk measure for market risk on the trading book, in order to assess the adequacy of the capital allocated under Pillar I and in the daily limit monitoring process. VaR quantifies the maximum loss that could occur due to changes in risk factors (e.g., interest rates, foreign exchange rates, equity prices, etc.) for a time interval of one day, with a confidence level of 99%. This amount is multiplied by square root of 10 and multiplication factor of three (as a result of the



daily back tests) in order to calculate the required capital. Limits based on VaR are defined and monitored periodically.

ALCO bears the overall responsibility for the market risk and sets the limits at product or desk levels. Global Markets Department actively manages the market risk within the limits provided by ALCO. Middle Office (MO) and ICU, which are both established as independent control bodies, monitor and follow-up all trading transactions and positions on an on-going basis. Trading activities are followed-up as per the position, stop-loss, sensitivity and VaR limits set by ALCO. Single transaction and price tolerance limits have been established in order to minimize the operational risks involved in the trading processes. RMD is responsible for the maintenance of internal models, monitoring of risk-based limits and performing stress tests and presenting the results to the related committees.

VaR is supplemented by stress tests and scenario analyses in order to determine the effects of potential extreme market developments on the value of market risk sensitive exposures. Stress tests have the advantage of out-of-model analyses of the trading book. Hypothetical or historical scenarios are chosen and applied to the Bank's position regularly. These scenarios are reviewed periodically and updated when necessary. Currently the stress tests include 'factor push' type of tests where shocks are applied to the key market factors, as well as stress tests where historical scenarios such as the 2001 crisis in Türkiye and the 2008 Lehman collapse are applied to the Bank's current portfolio

GBI manages currency risk and interest rate risk in line with the policies and the risk appetite set by the Supervisory Board. GBI uses FX hedging derivatives such as currency swaps, currency forward contracts and cross currency interest rate swaps in convertible currencies to manage the currency risk inherent to the balance sheet, and uses duration gap and sensitivity analyses for the quantification of interest rate risk. The outcomes of these analyses are used in decision-making processes for hedging and pricing. GBI uses interest rate swaps to hedge interest rate risk in major currencies in her banking book by converting the short term/floating interest into fixed interest or converting fixed interest into short term/floating interest, depending on the composition of the balance sheet. To avoid accounting mismatches due to differences in valuation between derivatives used for hedging and hedged items, GBI applies hedge accounting in accordance with IAS 39 as allowed under IFRS 9. GBI tests the effectiveness of cashflow hedges based on the critical terms comparison method, where the critical terms of the hedging instrument are compared with the terms of the hedged item. For fair value hedges the effectiveness is measured by means of a regression analysis test on a cumulative basis. Further information may be found in the section on Significant Accounting Policies in GBI's Annual Report 2022.

# 7.4. Interest Rate Risk on the Banking Book (IRRBB)

Interest rate risk is defined as the risk of loss in interest earnings or in the economic value of banking book items as a consequence of fluctuation in interest rates. GBI perceives interest rate risk as a combination of repricing risk, yield curve risk, basis risk and option risk. The asset and liability structure of the Bank creates a certain exposure to IRRBB. Repricing risk is the most important one and the others are at immaterial levels as a result of the business model of the Bank. However, all interest rate risk types are monitored and their impact is assessed regularly. Business units are not allowed to run structural interest mismatch positions. As a result of this policy, day-to-day interest rate risk management is carried out by the ALM Department in line with the policies and limits set by ALCO, with the help of a well-defined internal transfer pricing process.

IRRBB is measured and monitored at each meeting of ALCO by using Duration, Repricing Gap and Sensitivity analyses. Sensitivity analyses are based on both economic value and earnings perspectives. Interest sensitivity is measured by applying standard parallel yield curve shifts, historical simulation and user defined yield curve twist scenarios. All analyses are based on the interest rate repricing maturities.



Behavioural analyses are used for the products that do not have contractual maturities; for GBI the only product that falls under this condition is demand deposits. To assess the interest rate related behaviour of these liabilities, GBI conducts a demand deposit modelling analysis to predict deposit outflow patterns over time, taking into account historical deposit trends and various factors such as deposit age and market rates.

The Repricing Gap analysis shows interest bearing assets and liabilities broken down by when they are next due for repricing. This analysis is used as a supplementary measure to duration in order to point out interest bearing inflows/outflows and their maturities. Maturity calendar is disclosed in the Risk Management section of GBI's <u>Annual Report 2022</u>.

The Earnings at Risk (EaR) analysis focuses on the effects of interest rate changes on the Bank's reported earnings over one year and two years. The standard gradual shift in the yield curve is applied for the calculation of the regulatory stress test; the interest rates are assumed to increase (or decrease) within one year and to remain at that level in the second year.

Economic Value of Equity (EVE) is defined as the economic value of assets less the economic value of liabilities. The standard parallel shock to risk-free yield curves, as defined in "EBA guidelines on the management of interest rate risk arising from non-trading activities", leads to a potential decrease in EVE of EUR 1.1 million (0.12% of the total own funds), which is well below the regulatory threshold.

GBI also measures interest rate sensitivity by using historical volatility approach. Historical scenarios are applied to the whole banking book in a systematic manner in order to find the day in history, which would have the maximum negative impact on the economic value of equity. Scenarios are determined based on the interest rates collected at different currencies and maturities for a 5-year historical period.

Ta	ble	7.	4-1

Table 7.4-1			
Economic Value Sensitivity Analysis <sup>20</sup>			
(EUR 1,000)	EUR	USD	TOTAL
31.12.2022			
Shift Up Net <sup>21</sup>	-2,206	-3,494	-5,701
Shift Down Net <sup>21</sup>	2,378	3,628	3,003
Change in Economic Value			
Own Funds			614,458
Change in Economic Value / Own Funds			-0.93%
31.12.2021			
Shift Up Net <sup>20</sup>	7,366	-4,414	-727
Shift Down Net <sup>21</sup>	-2,029	4,117	22
Change in Economic Value			
Own Funds			588,989
Change in Economic Value / Own Funds			0.12%

The Bank has a moderate duration structure. The duration mismatch is stable as a natural consequence of the clear business model of the Bank.

All interest rate sensitivity analyses are also used for evaluating hedging strategies, internal limit setting and portfolio monitoring purposes, enabling GBI to manage interest rate risk in a proactive manner.

<sup>&</sup>lt;sup>20</sup> Static balance sheet, based on instant liquidation.

<sup>&</sup>lt;sup>21</sup> 200 Bps shock.



## 7.5. Operational Risk

Operational risk is defined as the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Operational risk includes potential losses caused by a breakdown in information or transaction processing and settlement systems and procedures, human errors, non-compliance with internal policies or procedures, including the possibility of unauthorized transactions by employees.

Operational risks are managed through bank-wide or business line specific policies and procedures, controls, and monitoring tools. The Bank has embedded the 3 Lines of Defense model in its day-to-day activities, with the first line being the business and operations as the experts in their field supported by the Risk and Control Assurers; the Internal Control and Non-Financial Risk Department (IC-NFR) and other departments that are part of the control environment as the second line responsible for creating and implementing the relevant tools, in addition to challenging and advising the business; and finally Internal Audit acting as the third line by performing independent audits.

GBI uses the "Risk and Control Self-Assessment" to identify the risks in daily processes and the control points that mitigate these risks. It is based on "Self-Assessments" of individual departments and aims to control the operational risks inherent in internal and external processes. Self-Assessment is a continuous process where business owners test for themselves the controls they own for effectiveness and efficiency. 5 point grading scale is used for assessing impact, frequency, and control. The Bank has also embedded the RCSA in her risk appetite framework, where high residual risks which could hinder the strategic objectives or damage the core values, shall be eliminated.

GBI follows the Financial Institutions Risk Analysis Method (FIRM) for its operational risk for ICAAP. FIRM questionnaires are also used via a scoring methodology. The answers to the questions are translated into scores in a similar manner to that explained in the FIRM manual. The score outcomes are reviewed in order to make the necessary decisions (if any) to take mitigating action.

Information risks encompass information security, IT-related risks and business continuity management, including crisis management. GBI follows ISO/IEC 27002 Information Security Standards which provide best practice recommendations.

In GBI, the role of Engineering and Data (E&D) as first line of defense is amongst others to protect the bank against threats to data and information, such as loss of integrity, loss of confidentiality and unplanned availability. Strategy Security and Control (SSC) team monitors the overall performance of IT functions in managing the risks and executing and evidencing the related controls in accordance with the policies set by CISO as second line defense.

As part of GBI strategy, cooperation with third parties increased the focus on outsourcing risk. In order to manage outsourcing risk, GBI implements the Operational Risk Admission and Product Governance Policy, in which outsourcing activities are evaluated in terms of operational risk, in accordance with EBA Guidelines on Outsourcing. Key control objectives are defined to manage both internal and external outsourcing risks during the full life cycle. Several committees within the Group are in place for the critical outsourcings to ensure that the quality of overall governance and management of outsourced activities is guaranteed. Also an outsourcing register is in place and managed.

GBI is aware of the integrity risks that are possible and common in the banking industry in general and moreover in its core activities; international trade finance, correspondent banking and retail banking. Integrity is a core value of GBI, and is embedded in the Bank's organization and implemented through a number of policies and procedures.



GBI uses Systematic Integrity Risk Analysis (SIRA) to evaluate integrity risks with respect to characteristics of the Bank's products, services, customers, and geographical locations. SIRA also provides an overview of the main compliance risk management controls applied within the Bank.

## 7.6. Reputational and Strategic Risks

GBI is committed to safeguarding its reputation as a reliable, professional, and trustworthy provider of financial services in the eyes of all stakeholders, including regulators, shareholders, clients, and society. The Bank avoids activities, which might lead to insufficient compliance with internal policies or external regulations and, which may generate reputational risk in the eyes of all stakeholders mentioned above. The impact of reputation risk is also included within the scope of liquidity risk management and the Recovery Plan.

Strategic risk is the current or prospective risk to earnings and capital arising from changes in the business environment and from adverse business decisions, improper implementation of decisions or lack of responsiveness to changes in the business environment. GBI assumes low strategic risk to achieve its business goals in changing market conditions. Strategic risk is taken into account in the capital planning process and business viability analysis in order to account for the possible increase in the capital requirement based on the strategies or the business models that are chosen by GBI.

## 7.7. Other Risks

Risks around the business model are assessed through the Business Viability Analysis. Business risk is also continuously monitored as part of the concentration risk, and also through the near-default scenarios used in the Recovery Plan.

GBI has limited or no exposure to residual, pension, settlement, underwriting, and securitization risks. Following the adoption of the Paris Agreement on climate change and the UN 2030 Agenda for Sustainable Development in 2015, governments are making strides to transition to low-carbon and more circular economies on a global scale. On the European front, the European Green Deal sets out the objective of making Europe the first climate-neutral continent by 2050. Transitioning to a low-carbon and more circular economy entails both risks and opportunities for the economy and financial institutions, while physical damage caused by climate change and environmental degradation can have a significant impact on the real economy and the financial system.

GBI closely monitors the developments in the said area in parallel to practices on a Group level. GBI assesses the impact of climate-related and environmental risks on its business environment. Sustainability have been underlined under one of the 6 strategic priorities of GBI. In line with the practices within BBVA Group The evaluation of so called "transition risks" are also part of GBI's ICAAP and extensively reviewed on a yearly basis.

# 7.8. Capital Plan

Capital planning is an integral part of ICAAP. GBI's capital planning is performed based on various scenarios; one baseline scenario, which is in line with the Bank's current expectations and financial budget, and one or more stress scenarios. The stress scenarios apply more conservative assumptions



in order to assess the future capital adequacy of GBI under stressed economic and financial conditions. Stress test outcomes are used to assess the adequacy of the own funds for potential future capital requirements for the next three years.

The capital plan aims to cover as many aspects as possible, including expected profit, portfolio mix, capital structure and asset quality, in order to reflect the impact of several risk factors on the profitability and the capital adequacy of GBI at the same time. Changes in regulations, timelines, transitions, etc. are taken into account within the scope of the capital planning process



## 8. ILAAP FRAMEWORK

## 8.1. Liquidity Risk Governance

The main objective of GBI's liquidity risk policy is to maintain sufficient liquidity in order to ensure safe operations and a sound financial condition under both normal and stressed market conditions and a stable long-term liquidity profile.

To meet this objective, GBI performs an Internal Liquidity Adequacy Assessment Process (ILAAP) on an annual basis where all qualitative and quantitative aspects of liquidity risk management at the Bank are reviewed against supervisory recommendations and market best practices. The Framework is reviewed by the RCSB, which bears the overall responsibility at the Board level for ensuring that effective risk management is conducted by the Bank.

The ILAAP Framework also lays out the Bank's general funding strategy, which is determined in line with the risk appetite. The strategy is reviewed in conjunction with the budget process as part of the funding plan, another component of the annual ILAAP. The Supervisory Board then monitors whether the Bank remains in line with the strategy and the plan.

At the bank level, ALCO monitors liquidity risk, implements the appropriate policies defined by the risk appetite and ILAAP Framework and, makes pricing decisions through the Internal Transfer Pricing (ITP) process.

# 8.2. Liquidity Risk Monitoring

RMD performs the liquidity risk assessment, develops the required methodologies and conducts regular stress tests to ensure the Bank operates with sufficient liquidity. Liquidity risk is monitored through gap analyses, supplemented by multiple stress tests designed based on different scenarios. These analyses apply shocks with different magnitudes on the liquidity position. Scenarios are set based on bank-specific and market-wide liquidity squeezes. Behavioural analyses of the Bank's liabilities are used to determine some of the stress factors in both of these scenarios.

Compliance with regulatory requirements related to liquidity risk is an integral part of liquidity risk management at GBI. As such, the Bank ensures that it is in line with all regulations in place in its jurisdiction, and compliance with future regulations is part of its ongoing strategy and planning. In this context, the Bank monitors and reports the Liquidity Coverage Ratio (LCR) and the Net Stable Funding Ratio (NSFR) as per the Capital Requirement Regulation (CRR). Hence, GBI actively manages the level and composition of its High Quality Liquid Asset (HQLA) buffer, which is composed of various types of assets including cash held at central banks and creditworthy financial counterparties, as well as freely available central bank-eligible or investment grade-marketable securities.

In addition to liquidity risk limits, the Bank has established several metrics as 'Early Warning Indicators' (EWIs), which could potentially trigger an action by management. EWIs includes stress testing results, market indicators and several other metrics.

All EWIs and liquidity analyses are reported to ALCO on a regular basis. ALCO reviews and plans the necessary actions to manage the liquidity gaps, and bears overall responsibility for the liquidity risk



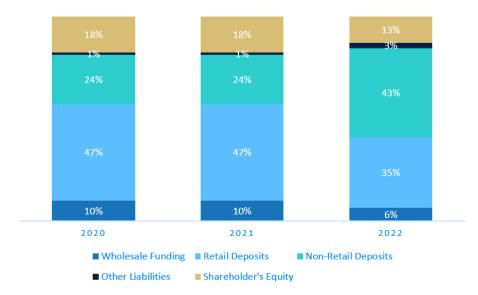
strategy. ALCO has delegated day-to-day liquidity management to the ALM, which is responsible for managing the overall liquidity risk position of the Bank, and the intraday liquidity as per the principles of intraday liquidity management, established in the ILAAP Framework. The ALM manages all maturing cash flows along with expected changes in business related funding requirements. The Treasury Operations Department performs the role of collateral management and executes the settlements of all transactions.

## 8.3. Funding Strategy

GBI's funding strategy is developed, applied and adapted as necessary using the management expertise as well as best market practices and regulatory requirements. The Bank aims for a well-diversified mix in terms of instrument types, fund providers, geographic markets and currencies. GBI obtains both unsecured and secured funding. The Bank's unsecured funding comes from a balanced mix of retail deposits, non-retail deposits and wholesale sources.

The Bank focusses on more stable funding sources such as retail deposits. Non-retail deposits have also become an important funding source recently, which are based on Bank's long lasting relationship with the customers through offering various financial services. GBI has very limited wholesale funding which is predeminatly composed of TLTRO and transaction based borrowing. The breakdown of funding sources is provided below. Further information on asset encumbrance in funding can be found in Annex 3.

Figure 8-1



In terms of intragroup funding, GBI is not dependent on this funding source and conducts liquidity management independently of the parent company. Group related balances are disclosed in Note 2 of GBI's <u>Annual Report 2022</u>.

# 8.4. Liquidity Risk Profile

GBI's short-term lending strategy and stable funding provide natural mitigation for liquidity risk. The short-term lending strategy enables the quick accumulation of a liquidity buffer in stressed financial environments, and the equally efficient build-up of short term assets once the stress is past. The



contractual maturity breakdown of assets and liabilities, disclosed in the Risk Management Section (Liquidity and Funding Risk) of GBI's <u>Annual Report 2022</u>, demonstrates that the Bank does not carry a large maturity mismatch. 79% of the loans/advances to corporate and banks, matures in less than one year.

The Bank maintains a high quality liquidity buffer as short term placements to central banks as well as investments in high quality debt securities eligible to be used in repurchase transactions with the Central Bank or in over-the counter repurchase transactions with other counterparties. The liquidity value of the debt securities is calculated using their market value and a conservative assumption of the volatility haircuts applicable in repurchase transactions. In case of a liquidity squeeze or in an emergency, GBI has a detailed Liquidity Contingency Plan in order to enable the Bank to perform effective crisis management.



## REGULATORY METRICS

The Capital Requirements Regulation and Directive (CRR/CRD IV) has been in place since January 1, 2014, and has phased in completely in 2020.

GBI was well positioned for the full phase-in implementation of the CRR, thanks to the key features of its business model: low leverage, a high quality capital base, and sound liquidity management. The impact of the changes in the definition of capital, as well as the minimum capital requirements, on GBI was limited since the Bank has a high common equity component and no hybrid capital products.

As a result of the Supervisory Review and Evaluation Process (SREP) carried out by the European Central Bank (ECB), GBI is required to maintain Pillar 2 requirement of 3.0% as from the 2023.

Total capital requirement includes: i) the minimum common equity tier 1 capital (CET1) requirement under Pillar 1 (4.5%); ii) the additional tier 1 capital (AT1) requirement under Pillar 1 (1.5%); iii) the tier 2 capital requirement under Pillar 1 (2%); iv) the CET1 capital requirement under Pillar 2 (3.0%) which has decreased from 3.5% compared to previous SREP; v) the capital conservation buffer (2.5% of CET1); and vi) the countercyclical capital buffer (0.07% of CET1).

As of 31st of December 2022, GBI has a CET1 capital ratio of 21.70% and a total capital ratio of 21.70%. GBI's capital ratios are significantly above its applicable regulatory requirements.

Short-term and long-term liquidity standards, such as the Liquidity Coverage Ratio (LCR) and the Net Stable Funding Ratio (NSFR), respectively, were introduced by the CRR to protect the financial industry from potential liquidity shocks.

GBI's LCR and NSFR were at 754% and 189% as of 31 December 2022, well above the regulatory minimum levels. The Bank maintains a high liquidity buffer and, given its stable funding base, expects to continue meeting both liquidity requirements.

In addition to the changes in the minimum required solvency, a non-risk based measure, namely the Leverage Ratio, has been established to limit excessive leverages in the financial industry. GBI's leverage ratio, 11.65% as of 31 December 2022, is well above the regulatory minimum of 3%.



## 10. REMUNERATION

This section provides qualitative and quantitative information on the remuneration policies and practices followed by GBI.

### 10.1. Governance

GBI has implemented a meticulous, restrained and long-term remuneration policy in line with its strategy and risk appetite. The policy focuses on ensuring a sound and effective risk management through:

- establishing a stringent governance structure for setting goals
- observing both financial and non-financial criteria in performance assessment
- making fixed salaries the main remuneration component.

The policy reflects GBI's objectives for good corporate governance and meets the requirements as laid down in DNB's Guidelines on Controlled Remuneration Policy and the Dutch Banking Code, except for one item, which has been neutralized by applying the proportionality principle. GBI will not meet the bonus share part of the guidelines, because employees of GBI are not rewarded with shares of GBI, and the additional administration requirements are not comparable to the aggregate amount and level of variable remuneration distributed by the Bank.

The remuneration policy of GBI is prepared by the Talent & Culture Department, in close consultation with the Managing Board in line with the Group remuneration standards and regulatory guidelines. The Remuneration Policy is presented to the Remuneration Committee of the Supervisory Board. The Remuneration Committee prepares the decision making process for the Supervisory Board. The Supervisory Board approves the draft Remuneration Policy and advises the Shareholders to adopt the Policy in the Annual General Meeting of Shareholders.

#### 10.2. Remuneration Committee

The roles and responsibilities of the Remuneration Committee are as follows:

- testing and monitoring periodically the general principles of the remuneration policy;
- execution of the remuneration policy;
- acting independently;
- being able to manage the incentives in relation to risk, capital and liquidity;
- consulting with the Managing Board and, where relevant, with Talent & Culture on all matters
  pertaining to the terms and conditions of employment of the Identified Staff and ensuring that
  the compensation of the Identified Staff and the policy on which it is based is fair, adequate and
  fully transparent.

The Remuneration Committee meets at least three times a year and consists of two members of the Supervisory Board one of which is an independent member. The Remuneration Committee makes a proposal for the remuneration of the individual members of the Managing Board and the Senior Management, for approval by the Supervisory Board. The Supervisory Board advises the Shareholders



to adopt the proposed remuneration of the Managing Board in the Annual General Meeting of Shareholders.

The remuneration of the other members of the Identified Staff are reviewed once a year by the Managing Board in consultation with the Talent & Culture Department on the basis of the Bank's development and performance, the individual development and performance and changes in the consumer price index (cpi). The Managing Board shall advise the Remuneration Committee on the yearly review of the salaries of the other members of the Identified Staff. The remuneration of the non-identified staff members is also reviewed once a year by the Senior Management in consultation with the Talent & Culture Department. The outcome thereof is presented for approval to the Managing Board.

## 10.3. Information on link between Pay and Performance

The Remuneration Policy is designed to ensure that cost effective packages that attract and retain the highest calibre employees and motivate them to perform to the highest standards are provided. The objective is to align individual rewards with the Bank's performance in a sustainable way and in relation to the budget, the parent bank's performance, the Bank's core values. Compliance with internal and external rules and regulations and individual performance both financial and non-financial with non-financial component accounting for at least 50% of the valuation, are also taken into account.

Depending on the assessment of the above-mentioned criteria, the Remuneration Committee may propose to distribute variable compensation to individual members of the Identified Staff. For the non-identified staff, Managing Board may decide within the set limits. If the Bank does not make any profit in the related calendar year, no variable compensation will be paid, regardless of the outcome of the assessment of the above-mentioned criteria.

The fixed remuneration is established taking into account the level of responsibility, the role and position of the individual employee and the local market conditions (collective labour agreement). In any performance year the variable remuneration shall not exceed 20% of the fixed component of the remuneration package.

#### 10.4. Quantitative Information on Remuneration

Total breakdown of the remuneration (fixed salaries and severance payments) by business areas provided by GBI over performance year 2022 is provided in the table below.

Table 10-1		
Total remuneration over performance year		
2022		
(EUR 1,000)	2022	2021
Management Body	2,439	2,233
Commercial Units	7,310	6,440
Non Commercial Units	16,044	14,467
Total	25,793	23,140

The professional activities of staff, individually or collectively, can exert influence on a firm's risk profile. Accordingly, GBI analyses its job descriptions and responsibilities in relation to their possible impact on the Bank's risk profile. The Bank assesses the degree of seniority of individual members of staff, the



size of the obligations into which a staff member may enter and as an overall criterion, the size of the bank is taken into account, as well as its internal organization and the nature, scope and complexity of the Bank's business.

On the basis of this assessment the Bank has 39 "Identified Staff<sup>22</sup>" who are designated based on qualitative and/or quantitative criteria. The total remuneration awarded to the 39 Identified Staff members are as shown below (excluding the variable remuneration for 2022) of which no member received a total remuneration of more than EUR 1 million.

**Table 10-2** 

Remuneration for Identified Staff in 2022				
(EUR 1,000)	2022	2021		
Fixed salaries for the financial year	7,021	6,730		
variable remuneration for the financial year (amount granted)	1,038	737		
Number of beneficiaries that are granted variable remuneration				
for the financial year	39	46		
Amount of outstanding deferred remuneration - vested part	169	338		
Severance payments made in in the financial year (awarded in				
the financial year or earlier)	0	688		
Number of beneficiaries that received severance payments in the				
financial year	0	4		
Severance payments awarded (i.e. not paid) in the financial year	0	0		
Number of beneficiaries awarded (i.e. not paid) a severance				
payments in the financial year	0	0		
Highest severance payment awarded in the financial year to a				
single person	0	223		

Deferral of variable remunerations do not apply to a staff member whose annual variable remuneration does not exceed EUR 50,000 and does not represent more than one tenth of the staff member's total annual remuneration (Article 94 (3) in conjunction with (5) Capital Requirements Directive); Therefore we have a decrease in our outstanding deferred remuneration in 2022.

It is the Bank's policy not to award any "sign-on" or "welcome" bonus payment. In the reporting year 2022, no severance payments have been made to Identified Staff members and no severance payments have been awarded but not yet paid.

An amount equal to 40% of the variable remuneration awarded over a performance year is been deferred by GBI and will become entitled to the deferred amount as it proportionally vests. It will become payable in three equal instalments during the period of upcoming three years. The first payment of the deferred variable remuneration allowance will be executed in the following performance year. Before the disbursement of the yearly deferred variable remuneration component, the Bank applies the expost risk adjustment malus arrangement and will still be able to adjust the deferred variable remuneration (by ways of reduction) on the basis of a re-evaluation of the employee's performance. Further, GBI has the right to reclaim the variable remuneration paid if it is established that the variable remuneration was based on incorrect (financial) data or objectives or when it concerns a breach of code of conduct, a fraudulent action or have led to considerable loss and/or damage to the reputation of GBI and / or group entity.

With regards to the regulatory framework concerning compensation, a specific settlement and payment system for variable compensation has been established for those employees of the Bank whose professional activities have a material impact on the BBVA risk profile. Identified Staff who fall under this definition have a different payment scheme compared to the remainder of the Bank's Identified

<sup>&</sup>lt;sup>22</sup> Excluding the 4 Members of the Supervisory Board



Staff. For the Identified Staff within the scope of BBVA, 50% of the variable remuneration component consists of BBVA shares. The payment scheme flows as follows:

- Variable remuneration component is split into 50% cash and 50% shares settlement.
- 60% of 2022 annual variable compensation, as shares and as cash is paid and 40% is deferred for 4 years.

Further details on the remuneration are disclosed in note 25 and 26 of GBI's Annual Report 2022.



## **Annex 1- Own Funds Disclosure**

EBA has published Implementing Technical Standards for disclosures on details of banks' own funds instruments, to allow comparisons across the industry. Accordingly, figures as of 31.12.2022 are shown as follows:

		Amount at 31.12.2022
	Common Equity Tier 1: instruments and reserves	
1	Capital instruments and the related share premium accounts	136,836
	of which: Own shares	136,836
	Capital	136,836
	Share Premium	_
2	Retained earnings	470,417
3	Accumulated other comprehensive income and any other reserves (in order to include unrealised losses or gains, in accordance with applicable accounting standards)	(3,901)
EU-3a	Funds for general banking risk	_
4	Amount of qualifying items referred to in Article 484 (3) and the related share premium accounts subject to phase out from CET1	_
5	Minority interests (amount allowed in consolidated CET1)	_
EU-5a	Independently reviewed interim profits net of any foreseeable charge or dividend	18,214
6	Common Equity Tier 1 (CET1) capital before regulatory adjustments	621,567
	Common Equity Tier 1 (CET1) capital: regulatory adjustments	
7	Additional value adjustments (negative amount)	(228)
8	Intangible assets (net of related tax liability) (negative amount)	(4,383)
9	Empty set in the EU	
10	Deferred tax assets that rely on future profitability excluding those arising from temporary difference (net of related tax liability where the conditions in Article 38 (3) are met) (negative amount)	_
11	Fair value reserves related to gains or losses on cash flow hedges	(881)
12	Negative amounts resulting from the calculation of expected loss amounts (equity)	(1,617)
13	Any increase in equity that results from securitised assets (negative amount)	_
14	Gains or losses on liabilities valued at fair value resulting from changes in own credit standing	_
15	Defined-benefit pension fund assets (negative amount)	_
16	Direct and indirect holdings by an institution of own CET1 instruments (negative amount)	_
17	Direct, indirect and synthetic holdings of the CET1 instruments of financial sector entities where those entities have reciprocal cross holdings with the institution designed to inflate artificially the own funds of the institution (negative amount)	_
18	Direct, indirect and synthetic holdings of the CET1 instruments of financial sector entities where the institution does not have a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (negative amount)	_
19	Direct, indirect and synthetic holdings of the CET1 instruments of financial sector entities where the institution has a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (negative amount)	



20	Empty set in the EU	
EU-20a	Exposure amount of the following items which qualify for a RW of 1250%, where the institution opts for the deduction alternative	_
EU-20b	of which: qualifying holdings outside the financial sector (negative amount)	_
E0-200	anount	_
EU-20c	of which: securitisation positions (negative amount)	_
EU-20d	of which: free deliveries (negative amount)	_
21	Deferred tax assets arising from temporary difference (amount above 10 % threshold, net of related tax liability where the conditions in Article 38 (3) are met) (negative amount)	_
0.0		
22	Amount exceeding the 17,65% threshold (negative amount) of which: direct and indirect holdings by the institution of the CET1	_
23	instruments of financial sector entities where the institution has a significant investment in those entities	_
24	Empty set in the EU	
25	of which: deferred tax assets arising from temporary difference	
	or minorial carried carried and about an emporary amoroneo	
EU-25a	Losses for the current financial year (negative amount)	_
EU-25b	Foreseeable tax charges relating to CET1 items except where the institution suitably adjusts the amount of CET1 items insofar as such tax charges reduce the amount up to which those items may be used to cover risks or losses (negative amount)	_
26	Empty set in the EU	
27	Qualifying AT1 deductions that exceeds the AT1 capital of the institution (negative amount)	
	(negative amount)	_
27a	Other CET1 deductions	_ _
		(7,110)
27a	Other CET1 deductions	(7,110) 614,457
27a <b>28</b>	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)	
27a <b>28</b>	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital	
27a 28 29	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments	
27a 28 29	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts	
27a 28 29 30 31	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts  of which: classified as equity under applicable accounting standards	
27a 28 29 30 31 32	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts  of which: classified as equity under applicable accounting standards  of which: classified as liabilities under applicable accounting standards  Amount of qualifying items referred to in Article 484 (4) and the related	
27a 28 29 30 31 32 33	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts  of which: classified as equity under applicable accounting standards  of which: classified as liabilities under applicable accounting standards  Amount of qualifying items referred to in Article 484 (4) and the related share premium accounts subject to phase out from AT1  Amount of qualifying items referred to in Article 494a(1) subject to phase out from AT1  Amount of qualifying items referred to in Article 494b(1) subject to phase out from AT1	
27a 28 29 30 31 32 33 EU-33a	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts  of which: classified as equity under applicable accounting standards  of which: classified as liabilities under applicable accounting standards  Amount of qualifying items referred to in Article 484 (4) and the related share premium accounts subject to phase out from AT1  Amount of qualifying items referred to in Article 494a(1) subject to phase out from AT1  Amount of qualifying items referred to in Article 494b(1) subject to	
27a 28 29 30 31 32 33 EU-33a	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts  of which: classified as equity under applicable accounting standards  of which: classified as liabilities under applicable accounting standards  Amount of qualifying items referred to in Article 484 (4) and the related share premium accounts subject to phase out from AT1  Amount of qualifying items referred to in Article 494a(1) subject to phase out from AT1  Amount of qualifying items referred to in Article 494b(1) subject to phase out from AT1  Qualifying Tier 1 capital included in consolidated AT1 capital (including minority interest not included in row 5) issued by subsidiaries and held	
27a 28 29 30 31 32 33 EU-33a EU-33b	Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts of which: classified as equity under applicable accounting standards of which: classified as liabilities under applicable accounting standards  Amount of qualifying items referred to in Article 484 (4) and the related share premium accounts subject to phase out from AT1  Amount of qualifying items referred to in Article 494a(1) subject to phase out from AT1  Amount of qualifying items referred to in Article 494b(1) subject to phase out from AT1  Qualifying Tier 1 capital included in consolidated AT1 capital (including minority interest not included in row 5) issued by subsidiaries and held by third parties	
27a 28 29 30 31 32 33 EU-33a EU-33b	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts  of which: classified as equity under applicable accounting standards  of which: classified as liabilities under applicable accounting standards  Amount of qualifying items referred to in Article 484 (4) and the related share premium accounts subject to phase out from AT1  Amount of qualifying items referred to in Article 494a(1) subject to phase out from AT1  Amount of qualifying items referred to in Article 494b(1) subject to phase out from AT1  Qualifying Tier 1 capital included in consolidated AT1 capital (including minority interest not included in row 5) issued by subsidiaries and held by third parties  of which: instruments issued by subsidiaries subject to phase-out	
27a 28 29 30 31 32 33 EU-33a EU-33b	Other CET1 deductions  Total regulatory adjustments to Common Equity Tier 1 (CET1)  Common Equity Tier 1 (CET1) capital  Additional Tier 1 (AT1) capital: instruments  Capital instruments and the related share premium accounts of which: classified as equity under applicable accounting standards of which: classified as liabilities under applicable accounting standards  Amount of qualifying items referred to in Article 484 (4) and the related share premium accounts subject to phase out from AT1  Amount of qualifying items referred to in Article 494a(1) subject to phase out from AT1  Amount of qualifying items referred to in Article 494b(1) subject to phase out from AT1  Qualifying Tier 1 capital included in consolidated AT1 capital (including minority interest not included in row 5) issued by subsidiaries and held by third parties of which: instruments issued by subsidiaries subject to phase-out  Additional Tier 1 (AT1) capital before regulatory adjustments	



39	Direct, indirect and synthetic holdings of the AT1 instruments of financial sector entities where the institution does not have a significant investment in those entities (amount above 10% threshold and net of aligible short positions) (pagative amount)	
39	eligible short positions) (negative amount)  Direct, indirect and synthetic holdings of the AT1 instruments of financial sector entities where the institution has a significant investment in those entities (amount above 10% threshold and net of	_
40	eligible short positions) (negative amount)	_
41	Empty set in the EU	
42	Qualifying T2 deductions that exceed the T2 capital of the institution (negative amount)	_
42a	Other regulatory to Additional Tier 1	_
43	Total regulatory adjustments to Additional Tier 1 (AT1) capital	_
44	Additional Tier 1 (AT1) capital	_
45	Tier 1 capital (T1 = CET1 + AT1)	614,457
	Tier 2 (T2) capital: instruments and provisions	
46	Capital instruments and the related share premium accounts	_
47	Amount of qualifying items referred to in Article 484 (5) and the related share premium accounts subject to phase out from T2	_
EU-47a	Amount of qualifying items referred to in Article 494a (2) subject to phase out from T2	_
EU-47b	Amount of qualifying items referred to in Article 494b (2) subject to phase out from T2	_
48	Qualifying own funds instruments included in consolidated T2 capital (including minority interest and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third party	_
49	of which: instruments issued by subsidiaries subject to phase-out	_
50	Credit risk adjustments	_
51	Tier 2 (T2) capital before regulatory adjustment	_
	Tier 2 (T2) capital: regulatory adjustments	
	Direct and indirect holdings by an institution of own T2 instruments and	
52	subordinated loans (negative amount) Holdings of the T2 instruments and subordinated loans of financial	_
	sector entities where those entities have reciprocal cross holdings with the institutions designed to inflate artificially the own funds of the	
53	institution (negative amount)	_
	Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where the institution does not have a significant investment in those entities (amount above 10 %	
54	threshold and net of eligible short positions) (negative amount)	_
EU-54a	Empty set in the EU	
	Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where the institution has a significant investment in those entities (net of eligible short positions)	
55	(negative amounts)	_
56	Empty set in the EU	
EU-56a	Qualifying eligible liabilities deductions that exceed the eligible liabilities items of the institution (negative amount)	_
EU-56b	Other regulatory adjustments to Tier 2 capital	_
57	Total regulatory adjustments to Tier 2 (T2) capital	
58	Tier 2 (T2) capital	
59	Total capital (TC = T1 + T2)	614,457
60	Total risk-weighted assets	2,830,989
	Capital ratios and capital buffers	



61	Common Equity Tier 1 (as a percentage of total risk exposure amount)	21.70 %
62	Tier 1 (as a percentage of total risk exposure amount)	21.70 %
63	Total capital (as a percentage of total risk exposure amount) Institution specific buffer requirement (CET1 requirement in accordance with article 92 (1) (a) plus capital conservation and countercyclical buffer requirements plus a systemic risk buffer, plus systemically important institution buffer expressed as a percentage of total risk	21.70 %
64 65	exposure amount)	10.57 % 2.50 %
66	of which: capital conservation buffer requirement of which: countercyclical buffer requirement	0.07 %
67	of which: systemic risk buffer requirement	— %
EU-67a	of which: Global Systemically Important Institution (G-SII) or Other Systemically Important Institution (O-SII) buffer	— %
EU-67b	of which: additional own funds requirements to address the risks other than the risk of excessive leverage	3.50 %
68	Common Equity Tier 1 available to meet buffers (as a percentage of risk exposure amount) (*)	13.70 %
69	Not relevant in EU regulations	
70	Not relevant in EU regulations	
71	Not relevant in EU regulations	
	Capital ratios and capital buffers	
72	Direct and indirect holdings of the capital of financial sector entities where the institution does not have a significant investment in those entities (amount below 10% threshold and net of eligible short positions	_
73	Direct and indirect holdings of the CET1 instruments of financial sector entities where the institution has a significant investment in those entities (amount below 10% threshold and net of eligible short positions	_
74 75	Empty set in the EU Deferred tax assets arising from temporary difference (amount below 10% threshold, net of related tax liability where the conditions in Article 38 (3) are met)	_
	Applicable caps on the inclusion of provisions in Tier 2	
76	Credit risk adjustments included in T2 in respect of exposures subject to standardised approach (prior to the application of the cap)	_
77	Cap on inclusion of credit risk adjustments in T2 under standardised approach	715
78	Credit risk adjustments included in T2 in respect of exposures subject to internal rating-based approach (prior to the application of the cap)	_
79	Cap for inclusion of credit risk adjustments in T2 under internal ratings- based approach	15,701
	Capital instruments subject to phasing-out provisions (applicable only between 1st January 2013 and 1st January 2022)	
80	Current cap on CET1 instruments subject to phase-out arrangements	_
81	Amount excluded from CET1 due to cap (excess over cap after redemptions and maturities)	_
82	Current cap on AT1 instruments subject to phase-out arrangements	_
83	Amount excluded from AT1 due to cap (excess over cap after redemptions and maturities)	_
84	Current cap on T2 instruments subject to phase-out arrangements	_
85	Amount excluded from T2 due to cap (excess over cap after redemptions and maturities)	_



## **Annex 2 - Asset Encumbrance**

EBA has published guidelines and a template for additional disclosures on asset encumbrance. Hence, GBI provides the information below on the extent of asset encumbrance at the Bank as of 31.12.2022.

			Carrying amount of	Fair value of
	Carrying amount of	Fair value of	unencumbered	unencumbered
(EUR 1,000)	encumbered assets	encumbered assets	assets	assets
Total	281,887	220,562	4,823,834	
Debt securities	220,562	220,562		
Other assets	61,325		4,823,834	

Asset encumbrance at GBI arises from collateral pledging for derivative transactions, repurchase transactions, and other sources of secured funding.

(EUR 1,000)	Matching liabilities		<b>Encumbered Assets</b>
Carrying amount	32	0,323	281,887
(EUR 1,000)	Fair value of encumbered collateral received	Fair value of co	ollateral received available for encumbrance
Collateral received	38,436		

Further information on pledged assets is provided in the Risk Management Section (Asset encumbrance) of GBI's <u>Annual Report 2022</u>.





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